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'Overcoming the entrepreneurial fear of failure: a case study of empowerment of transgender through fisherybased intervention'

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Introduction



- ✓ Women comprise 15% of the workforce involved in harvesting and fill 90% of the jobs in fish processing (Siles et al., 2019)
- ✓ Since women represent a significant part of the fisheries workforce, the sector represents a high-impact opportunity for women's economic and social empowerment (Matthews et al., 2012)
- ✓ Evidence shows that interventions to improve women's entrepreneurial and negotiating skills have strengthened women's livelihoods through increased income and agency, as well as better social and health outcomes (FAO, 2013; FAO, 2016b)



Introduction



- ✓ Entrepreneurial aspects of the transgenders and other LGBTQ+ populations in fisheries are least explored and studied
- ✓ Though an element of calculated risk is always associated with entrepreneurial activities in general, the main challenges and restrictions faced by transgender people may differ in their severity from those faced by cis-gender people.
- ✓ In general, the limited societal acceptance that transgender people experience worsens the paranoid thinking that goes along with the gender dysphoria they experience

Entrepreneurial fear of failure



- Even though entrepreneurship is regarded as a livelihood-supporting activity, transgender people experience a higher level of entrepreneurial fear of failure due to barriers like
 - ✓ gender-based discrimination
 - √ lack of resources
 - ✓ challenges with marketing
 - ✓ social isolation even for the products they produce, etc.
- ✓ Providing entrepreneurial capacity-building training and enhancing resource accessibility through input provision are some of the beginning steps in addressing this issue



Introduction



सी एम एफ आर आइ

This presentation describes the gender empowerment action research done by the gender research team at ICAR- CMFRI Kochi, which helped Mr.&Mrs. Hrithik, a transgender couple from Aluva, Kerala, to overcome the fear of starting a fishery based business and how they succeeded

Aspects included in this presentation

- Genesis of Inclusive Perspective of Gender Mainstreaming project
- Difficulties faced during the project initiation period
- Approaches followed to reach the LGBTQ community by overcoming the difficulties
- Case analysis of the action research done

Gender Studies at CMFRI



ICAR-CMFRI, is one of the largest fishery research institute in the world and has made many strides in the gender empowerment actions among fisher communities through dedicated works of the social scientists

Till 2019 we were more concentrating on these aspects through our institute gender projects

- ➤ Impact assessment of SHGs in Gender mainstreaming in fisheries and allied sectors
- ➤ Developing the Scalable Business Plans of selected Micro Enterprises of SHGs
- > Assessing the extent of empowerment of SHGs through appropriate indices of measurement
- ➤ Imparting the Entrepreneurial Capacity Building Training (ECB) through appropriate HRD interventions
- Documentation of the success cases & failure cases of ECB of SHGs to plan the future action plans



Gender Studies at CMFRI



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Later during 2020 we tried to rescale our gender research orientation and tried to answer the question

"How can we plan strategies for providing sensitization workshops and Entrepreneurial Capacity Building training programmes for the marginalized LGBTQ / transgender community with suitable fishery-based micro-enterprises?"

Hence a new project titled *An Inclusive Perspective of Gender Mainstreaming in Indian fisheries sector* was initiated for a period of 2020-2023

Difficulties faced to reach to the LGBTQ



Communicating with and understanding the transgender person was a tricky task for us the cisgender research community

Because we lack a first-hand account of the transgender experience

Difficulty to find out an entry point in this area

As LGBTQ community people in the fisheries sector / interested in the fishery based interventions were not willing to reveal their real interest

Gaining the trust and confidence of the people in the community

As they are suspicious about the interventions due to previous experience of marginalization

Managing the conflicts, dislikes etc.

Due to the various dynamics happening in and between the different community groups

Action research mode

Step 2

Step 1

Molding of the researcher group and explored the possibilities for input provisioning options if needed

Contacted
different
organisations
various community
based
Organisation
(CBO) like
Queerala to make
an entry point

Step 3

Interacted with the identified persons representing various communities and done the pilot studies

Step 4

Identified interested and potential candidates and conducted customized training programmes on various entrepreneurial interventions

Case analysis



Hrithik & Thripthi

Address

Chemmercial House Road, UC College, Aluva, Ernakulam-683102, Kerala, India

08921616800 0830196288

mhrithik36@gmail.com

https://youtube.com/ch annel/UCWjuyVF2oGa bveZi6Zlh57Q

Hrithik M

Education

A BBA graduate Women's college in Kollam

Native place

Chirayinkil, Thiruvananthapuram

Gender

In 2017 Hrithik had undergone sex reassignment surgery

Experience

Hrithik worked as a freelance content. writer & News reader but found it. hard to manage with the income he earned

Thripthi Shetty

Education

8th standard

Native place

Manjeshwaram Kasaragod

Gender

In 2012 Thripthi, underwent sex change surgery

Experience

Thripthi specializes in jewellery making and registered under the Handicrafts Development Corporation of the Kerala government. But

pandemic changed her life

too!!

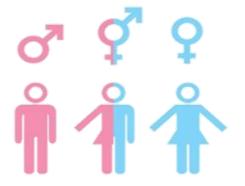
Married on 10th June 2019

Entrepreneurial Fear of failure

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	Entrepreneurial Fear of failure	Rank
nce	I don't have seed fund to start a business	1
Finance related	I don't have financial support to sustain the business once it started	11
0	I am not confident about the market potential of the venture	15
Venture related	Fear of non-acceptability of the product they prepare	3
Ven rela	I will not be able to withstand the market competition as may players are there	12
	Fear of marketing difficulties	4
Community related	I have social isolation experiences	2
	Fear of gender marginalization	5
	Socially disorganized and non-supportive community which I belong	8
ŭ	If I am doing the business, I will lose my identity in the community	10
2 g	I don't have knowledge about government support schemes	6
Fechno related	I am fearful that experts have reluctance in skilling me due to my gender identity	9
Je s	I have not received any training in this area	14
Personal related	Physical and health problems	13
	I don't have confidence in my skill for doing the business	16
Pers rela	I am not educated enough to handle the financial details	7
	I will not get support from my family	17





Preference ranking done for the enterprises

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Fishery based entrepreneurial activity	Preference Ranking
Cage farming	XVII
Mussel culture	XV
Oyster culture	XVI
Ornamental fish culture	I
Pearl spot culture	XII
Pearl spot seed production	XIII
Bivalve collection	XI
Ready to Eat Fish Products	V
Ready to Cook Fish Products	VI
Aquaponics	II
Fish drying	IV
Fish Cold Storage	VIII
Fish Pickling	III
Fish vending	VII
Fish Amin/ fertilizer	X
Fish feed production	IX



SWOT analysis



Strength

- Positive attitude expressed
- Favourable environmental conditions
 Geographical location and
- connectivityPartially skilled
- Resources availability for expansion
- Good support of the family member

Opportunity

- It can be expanded in volume
- Breeding of indigenous fish species
- Market potentials in the cities
- Can strengthen the community

Weakness

- Lack of seed fund to start the business
- Fear of non acceptance for the product
 Lack of expertise on disease
 - identification & treatment
- Lack of expertise in the book keeping
- Fear of marketing difficulties

Threat

- Lack of transgender community support
- Market competition
- Lack of proper technology transfer
- Risk of frequent residence shift (lack of own house)

Strategies followed to overcoming the weakness



Lack of seed fund to start the business

Arranged seed fund to start the entreprise through the DST sponsored project

Fear of non acceptance among others

Through frequant visits and empowerment activities done by the CMFRI team made them feel that they are also accepted by others

Lack of expertise on disease identification & treatment

Conducted induction training and need based consultancies

Lack of expertise in the book keeping

Conducted induction training and need based consultancies

Fear of marketing difficulties

Different marketing strategies were planned like direct marketing, arranging a position in kissan melas or exhibition, online platforms

Business plan

Fixed Expenditure

- Customized Business plan was prepared
- Plan was tailored for the Shed with roof and walls (125 sq. M)
- The existing infrastructure at the roof top of their residence was used for the purpose

Particulars	Units	Unit Price	Price
Breeding section			
Cement tanks with1000L capacity	1	3200	3200
Aquarium tanks with 150 L capacity	5	2750	13750
Rearing units			
Cement tanks with 5000 L capacity	1	12000	12000
Aquarium tanks with 150 L capacity	5	2750	13750
Electrification and its components	1	6000	6000
Water supply and plumbing	1	6000	6000
Hand nets	1	570	570
Filtration units for Aquarium tanks	10	1250	12500
Air blower /Air Pump	10	465	4650
Water pump/ Motor (I HP)	1	5000	5000
Heater	15	300	4500
Lab instruments	1	5000	5000
Glass wares	1	3000	3000
Furniture	1	3500	3500
Total fixed cost			93420

Business plan

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Variable Expenditure and Returns

	1st year		2nd year			3rd year			
Particulars Particulars	Units	Unit Price	Price	Units	Unit Price	Price	Units	Unit Price	Price
Brooder stock (1 lot per Year)	1	7000	7000	1	8000	8000	1	8000	8000
Fish feed (kg)	110	40	4400	110	75	8250	110	75	8250
Medicines and pest management	1	1000	1000	1	2000	2000	1	2000	2000
Electricity charges (per year)	12	1200	14400	12	1200	14400	12	1200	14400
Fuel charges (per year)	12	800	9600	12	800	9600	12	800	9600
Labour charges (man days)	480	200	96000	480	200	96000	480	200	96000
Transportation (per year)	12	800	9600	12	800	9600	12	800	9600
Packing (per year)	12	1000	12000	12	1000	12000	12	1000	12000
Miscellaneous (per year)	1	1200	1200	1	1200	1200	1	1200	1200
Total Variable cost	0		155200			161050			161050
Interest on fixed cost (10% /annum)	0.1	93420	9342	0.1	93420	9342	0.1	93420	9342
Depreciation (10% /annum)	0.1	93420	9342	0.1	93420	9342	0.1	93420	9342
Total Annual Operating Cost (Rs.)	0		173884			179734			179734
Gross Return (Selling of fries)	12500	12	150000	25000	12	300000	25000	12	300000
Net Returns			-23884			120266			120266

Pay Back Period= 1.93 years

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Induction Trainings provided





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Inputs Provided







Different stages of enterprise development







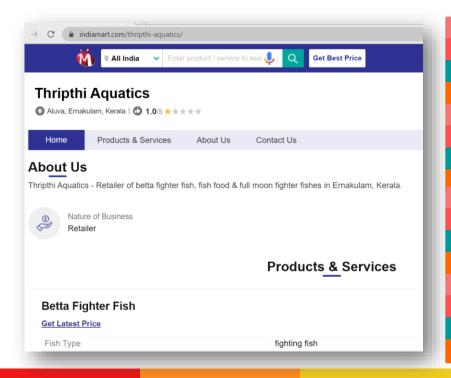


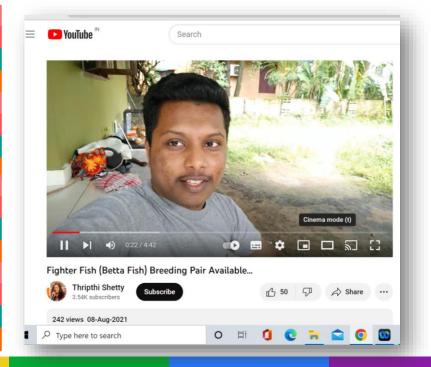




Marketing strategies followed:

Direct retailing, marketing platforms like India Mart, You tube channels and Facebook market place





A proud moment for ICAR-CMFRI too!!!

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Recently on 17-11-2022 he has been honoured by Kerala Institute Of Labour And Employment (KILE) for being a motivation for the society as a young transgender entrepreneur



Source: https://kile.kerala.gov.in/



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Global Symposium on Gender in Aquaculture and Fisheries from 21-23 November, 2022, Kochi





Thank You....

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